

ATI Consultative Group 4 Meeting



“ATI members commit to enhance space and capacity for DRM accountability stakeholders in partner countries to strengthen the boarder social contract.”

25 November 2025, 15:00h – 16:00h (CET)

Agenda

Time (CET)	Item	Responsible
15:00h – 15:10h	Welcome and presentation of agenda (incl. brief round of introduction)	Jan-Petter Holtedahl, Norad, Co-Coordinator of ATI Consultative Group 4
15:10h – 15:25h	Presentation of the draft work plan (2025-2030) and proposal for upcoming activities for CG4 in 2026	ATI Secretariat
15:25h – 15:55h	Open dialogue on the draft work plan and collection of concrete ideas and activities for 2026	Sally Torbert, IBP, Co-Coordinator of ATI Consultative Group 4/All members
15:55h – 16:00h	AOB, next steps, and closing remarks	Co-Coordinator(s)

Objectives of the meeting

- Confirm the proposed workstreams of the Group for 2025-2030
- Agree on the priority topics and concrete activities the Group for 2026
- Take a reflective look at the Group's coordination and implementation of activities

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Presentation of the draft work plan (2025-2030)

Action 4: ATI members commit to enhance space and capacity for DRM accountability stakeholders in partner countries to strengthen the broader social contract



Protecting and promoting the **civic space for holding public revenue institutions and governments accountable**. Bolstering legal and regulatory frameworks to ensure greater public participation and scrutiny.



Collectively contributing to an enabling environment for accountability stakeholders in partner countries by **involving them in the formulation and implementation of tax and revenue policies**



Enhancing **capacities of state and non-state accountability stakeholders** through technical assistance as well as platforms that facilitate collaboration.



Encouraging complementary efforts to also **increase accountability and transparency on expenditures side** in partner countries, recognising its impact on tax morale and the social contract.

Presentation of the draft work plan (2025-2030)



Presentation of the draft work plan (2025-2030)

Workstream 2: Building tax morale and social contract

- The role of accountability stakeholders in strengthening the social contract
- E.g., disseminating the ATI Pocket Guide on tax expenditures governance for policymaker; webinars and other formats to share experiences on strategies to strengthen the link between the revenue and spending sides of public finance (such as Integrated National Financing Framework (INFF) and DRM strategies, etc.)

Workstream 3: Strengthening taxpayer education

- Taxpayers/citizen as key accountability stakeholders (building citizens' knowledge of tax matters)
- E.g., exchange of experiences on taxpayer education strategies; develop learning materials which make tax issues accessible to the general public; peer exchange on exiting toolkits on how to build and strengthen taxpayer education/civil engagement for partner countries

Workstream 4: Transparency and accountability in tax administrations

- Role of governments in enhancing the engagement of accountability stakeholders and their commitment to involving citizens and others in different tax/budget processes
- E.g., Webinars and other events to share experiences on innovative tools and instruments to strengthen compliance

Workstream 5: Digitalisation and strengthening transparency and accountability in tax administration

- Promote the use of digital tools to improve accountability and transparency in tax and revenue matters
- E.g., peer-exchange community on digitalisation of tax administration; webinars and other events to share experiences on innovative digital tools and instruments

Proposal of activities for 2026

A virtual event on accountability stakeholders (e.g., building the capacity of the accountability Stakeholders)

Dissemination of the ATI Pocket Guide on TE for MPs (virtual or in person as a side event)

Others

Peer-exchange community for communication and IT experts of partner country tax administrations

Taxpayer trust
(Collaboration with the private sector)

Innovative ways of taxpayer education (e.g. Madagascar's experiences on knowledge videos)

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Open dialogue and Q&A



- What should be the priorities of CG4 for 2025-2030? What objective(s) do ATI members want to achieve in the coming years?
- Any additional workstreams to consider in the workplan?
- Any specific activities/products for 2026?
- What worked well in the past for the Group? What can be done differently?

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AOB, next steps, and closing remarks

- Nomination of new partner country co-coordinator for CG4
- CG4 meetings in 2026 – (i) March, (ii) May/June or September, and (iii) October/November

ATI CG4 Co-coordinators



Main role: Consultations on operational and thematic steering

- Deciding on the course CG4 takes
- How do we shape meetings?
- Feedback on concept notes, ideas, products, analyses
- Suggest new ideas, topics, actions
- Provide ownership for ATI activities



Communication

- Normally via email with generous deadlines
- Rarely dedicated meetings to discuss specific products or ways forward

Thank you!